Form	1	4	4	3	0-A

Department of the Treasury - Internal Revenue Service

SS-8 Determination—Determination for Public Inspection (July 2013)

Occupation	Determination:		
03PMW.111 RepairMaintenanceWkr	x Employee Contractor		
UILC	Third Party Communication:		
	X None Yes		
Facts of Case			

The firm is in business as a preschool/daycare center. The worker was engaged by the firm to provide janitorial services one day per week. The firm reported the worker's remuneration on Forms 1099-MISC for 2011 through 2015.

Information from the parties supports that the firm hired the worker based on her need for work and their prior acquaintance. The firm relied upon the worker's training and experience to perform her services. The worker performed routine services each week, and additional tasks as requested by the firm. If problems or complaints occurred, the worker contacted the firm for resolution. The worker determined her schedule, but was required to work on weekends. The worker was required to perform her services personally.

The firm and worker provided cleaning supplies and equipment. The firm paid the worker a flat weekly fee, which increased in 2013 and 2015. The firm did not cover the worker under workers' compensation. Neither party indicated an investment by the worker in the firm or a related business, or the risk of the worker incurring a financial loss beyond the normal loss of compensation.

The firm did not make general benefits available to the worker. Both parties reserved the right to terminate the work relationship at any time without incurring a penalty or liability. The worker provided similar services for others during the same time period. There is no evidence presented that the worker advertised her services or maintained a business listing.

Analysis

Factors that illustrate whether there was a right to control how a worker performed a task include training and instructions. In this case, while the firm relied upon the worker's prior training and experience to perform her services, some employees may work without receiving instructions because they are highly proficient and conscientious workers or because the duties are so simple or familiar to them. Furthermore, the instructions, that show how to reach the desired results, may have been oral and given only once at the beginning of the relationship. The firm must have retained the right to change the worker's methods and to direct the worker to the extent necessary to protect its financial investment. The worker was required to perform her services on weekends. A requirement that workers be on the job at certain times is an element of control. The worker was required to perform her services personally, meaning she could not engage and pay others to perform services for the firm on her behalf. If the services must be rendered personally, presumably the person or persons for whom the services are performed are interested in the methods used to accomplish the work as well as in the results. These facts show that the firm retained behavioral control over the services of the worker.

Factors that illustrate whether there was a right to direct and control the financial aspects of the worker's activities include significant investment, unreimbursed expenses, the methods of payment, and the opportunity for profit or loss. In this case, the worker did not bid on the job, invest capital, or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided. "Profit or loss" implies the use of capital by a person in an independent business of his or her own. The firm paid the worker at a daily rate, with payments made weekly. Payment by the day generally points to an employer-employee relationship. These facts show that the firm retained control over the financial aspects of the worker's services.

Factors that illustrate how the parties perceived their relationship include the intent of the parties as expressed in written contracts; the provision of, or lack of employee benefits; the right of the parties to terminate the relationship; the permanency of the relationship; and whether the services performed were part of the service recipient's regular business activities. In this case, the worker performed her services on a continuing basis. She was not engaged in an independent enterprise, but rather the cleaning services performed by the worker were a necessary and integral part of maintaining the firm's business. Integration of the worker's services into the business operations generally shows that the worker is subject to direction and control. When the success or continuation of a business depends to an appreciable degree upon the performance of certain services, the workers who perform those services must necessarily be subject to a certain amount of control by the owner of the business. The worker performed similar services for others during the same time period; however, it is possible for a person to work for a number of people or firms concurrently and be an employee of one or all of them. Although the firm did not provide benefits to the worker, the work relationship terminated with neither party incurring a liability, a factor indicating an employer-employee relationship. These facts show that the firm retained control over the work relationship and services of the worker.

Based on the above analysis, we conclude that the firm had the right to exercise direction and control over the worker to the degree necessary to establish that the worker was a common law employee, and not an independent contractor operating a trade or business.